

Memorandum For: Director of Training

From : Chief Instructor, Project USEFUL

Subject : Items that might be included in Mr. Dulles' remarks on 7 November to the closing session of Project USEFUL

In response to your request for suggested items that might be mentioned by Mr. Dulles as he closes Project USEFUL, some ideas are submitted below.

2. Brig. Gen. Millard C. Young, USAF, Chief, Subsidiary Activities Division, JDS, is expected to be the only officer of general or flag rank in the assembled group. Gen. Young's office is responsible for Project USEFUL.
3. The lecturers <sup>who</sup> ~~that~~ have appeared prior to Mr. Dulles ~~in front of the group~~ ~~will~~ have discussed in detail the mission, organization, methods and techniques of operations, our capabilities and limitations in various geographical areas, in unconventional and psychological warfare, the planning cycle, the organization for war and our estimated capabilities and limitations to support military operations. This could be reiterated in the few moments it takes to list the above subjects.
4. The extremely close relationship that must exist between the Department of Defense and this Agency, since defense and security are closely allied. This is true in peace <sup>time</sup> and in time of war, obviously, much more important.
5. Through close mutual understanding of ~~each other, and of~~ our respective missions, the U. S. effort can and must be fully integrated to enable the US to maintain its present position in the world today.
6. With the above in mind, the Joint Chiefs of Staff, in 1954, requested that we brief certain of their officers who were working closely with us at that time. Since 1954 we have expanded the scope of our briefings and to date ~~we~~ we have briefed a total of 152 officers under this program.
7. The wide geographical representation included in the class, officers are present from Europe, the Pacific, Panama, Alaska and throughout the US, indicates that the Defense Department considers mutuality of understanding a very worth while and a goal to be achieved.
8. An appreciation of the fact, might be stressed, that reports have reached Mr. Dulles, continually for the two weeks, concerning this group's interest, sincere concentration and participation.
9. The students, when they return to their respective assignments throughout the world, will be better able to meet their day-to-day problems concerning the relationship of the Department of Defense and the CIA.
10. It is realized that should our relationships concerning our wartime roles become a fact, our task of working out the extremely complex details, probably under adverse circumstances, will be made easier because of this series of annual briefing courses. We are confident that the problems can be solved and that such participation as demonstrated by the class will be a contributing factor.

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11. A "Thank You" might be expressed to Gen. Young, for providing us the opportunity to brief and orient the assembled glass. The Agency should look forward to having again such classes under Project USEFUL.